



PINETOP / LAKESIDE

Celebrate the Seasons

FISCAL YEAR 2012

BEGINNING JULY 1, 2011

**FINANCIAL SUMMARIES, CAPITAL
IMPROVEMENT AND DEBT
SECTION TAB**

CONTENTS

Consolidated Financial Schedule	59
3-Year Revenue & Expense Summary – General Fund	60
3-Year Revenue & Expense Summary - HURF	61
3-Year Revenue & Expense Summary – Debt Service	62
3-Year Revenue & Expense Summary - Capital	63
3-Year Revenue & Expense Summary – Parks	64
3-Year Revenue & Expense Summary – Impact Fees	65
Fund Balance	66
General Government Revenue Projections	67
Tax Trends Analysis	68
Long-Range Financial Plans	68
Capital Expenditures	71
Impacts of Capital Spending on Budget	72
Debt:	
Net General Bonded Debt per Capita	80
Net General Long-term Debt per Capita	81
Long-term Debt Detail	82

FY 2012 Consolidated Financial Schedule

	Major Governmental Funds			Non-Major Governmental Funds		TOTALS
	General	Streets	Parks	Other Special Revenue Funds	Impact Fees	
Revenues						
Tax Receipts	\$4,121,580	\$572,390	\$361,660	\$125,000	\$61,845	\$5,242,475
Licenses/ Permits	112,000	0	0	0	0	112,000
Intergovernmental	116,120	0	0	\$1,015,830	0	1,131,950
Fees	34,700		4,000	0	0	38,700
Fines/Donations	65,600			0	0	65,600
Misc. Revenues	25,000		1,000	15,000	0	41,000
Transfers In			166,010	285,650	0	451,660
Interest	2,000		20	105	0	2,125
Total	\$4,477,000	\$572,390	\$532,690	\$1,441,585	\$61,845	\$7,085,510
Expenditures						
Salaries & Wages	\$2,086,865	\$206,720	\$135,140	\$0	\$0	\$2,428,725
Operations & Maintenance	1,059,770	342,230	74,200	259,705	0	1,735,905
Contractual Services	71,000	3,000	0	22,400	0	96,400
Benefits	808,650	105,230	75,950	0	0	989,830
Utilities	41,805	14,000	67,500	0	0	123,305
Transfers Out	451,660			0	0	451,660
Capital Outlay		227,270	0	965,575	432,115	1,624,960
Debt Service		0	179,900	193,905	0	373,805
Total	\$4,519,750	\$898,450	\$532,690	\$1,441,585	\$432,115	\$7,824,590
Excess/(Deficiency) of Revenues over Expenditures	(\$42,750)	(\$326,060)	\$0	\$0	(\$370,270)	(\$739,080)
Fund Balance - Beginning	285,288	457,622	0	23,628	395,365	1,161,903
Fund Balance - Ending	\$242,538	131,562	\$0	\$23,628	\$25,095	\$422,823

The Streets (HURF) fund has been accumulating funds for several years in order to do a major project in FY 2012. That project is the reason for the significant drop in ending fund balance. Likewise, recent changes by the State legislature in laws pertaining to development impact fees led the Council to recommend that the Town utilize as much as possible of its collected impact fees in yet-to-be-determined capital projects in FY 2012. This accounts for the great drop in budgeted ending fund balance in the Impact Fee Fund.

The State legislature also discontinued the sharing of lottery (LTAF) funds with communities, which funds had historically been used for street maintenance.

Three Year Revenue and Expenditure Summary – General Fund

	<u>FY 2009</u> <u>Actual</u>	<u>FY 2010</u> <u>Actual</u>	<u>FY 2011</u> <u>Actual</u>	<u>FY 2012</u> <u>Budget</u>
REVENUES				
Taxes	\$4,102,049	\$3,665,140	\$3,632,781	\$4,076,580
Franchise Taxes	57,092	54,814	52,327	45,000
Intergovernmental Revenue	103,753	81,308	83,069	98,300
Licenses, Permits and Fees	108,140	93,716	99,414	112,000
Charges for Services	37,106	34,709	29,098	34,700
Fines and Forfeitures	80,008	70,750	56,748	65,600
Interest	19,971	511	2,727	2,000
Lease Income	17,820	17,820	17,820	17,820
Miscellaneous	62,742	42,753	189,290	26,000
Total Revenues	\$4,588,681	\$4,061,521	\$4,163,274	\$4,477,000
EXPENDITURES				
General Government	\$1,169,014	\$1,154,784	\$1,112,423	\$1,490,595
Public Safety	1,889,834	1,789,708	1,877,780	1,781,140
Public Works/Streets	174,281	119,899	108,820	84,090
Tourism and Recreation	415,010	372,490	377,321	409,065
Community and Economic Development	551,655	505,595	370,283	303,200
Total Expenditures	\$4,199,793	\$3,942,476	\$3,846,627	\$4,068,090
OTHER FINANCING SOURCES (USES)				
Sale of Capital Assets				
Operating Transfers Out	(\$984,673)	(\$533,849)	(\$438,151)	(\$451,660)
Total Other Financing Sources (Uses)	(\$984,673)	(\$533,849)	(\$438,151)	(\$451,660)
NET CHANGE IN FUND BALANCE	(\$595,786)	(\$414,804)	(\$121,504)	(\$42,750)
BEGINNING FUND BALANCE	\$1,417,382	\$821,596	\$406,792	\$285,288
ENDING FUND BALANCE	\$821,596	\$406,792	\$285,288	\$242,538

Three Year Revenue and Expenditure Summary – HURF Fund

	FY 2009 <u>Actual</u>	FY 2010 <u>Actual</u>	FY 2011 <u>Actual</u>	FY 2012 <u>Budget</u>
REVENUES				
Gasoline Taxes	\$533,436	\$498,319	\$513,738	\$383,440
Vehicle License Taxes	238,362	216,864	215,174	188,950
Grants	0	0	0	0
Special Project Donations	418,749	0	80,457	0
LTAf Funds	20,166	11,506	0	0
Total Revenues	\$1,210,713	\$726,689	\$809,369	\$572,390
EXPENDITURES				
Salaries & Benefits	\$317,747	\$296,337	\$305,312	311,950
Operations	64,177	59,540	80,306	163,230
Street Maintenance	248,646	56,137	85,715	196,000
Street Rehabilitation	1,092,345	316	1,144	227,270
Capital Equipment	0	0	0	0
Total Expenditures	\$1,722,915	\$412,330	\$472,477	\$898,450
OTHER FINANCING SOURCES (USES)				
Sale of Capital Assets				
Operating Transfers In	\$230,664	\$0	\$0	\$0
Total Other Financing Sources (Uses)	\$230,664	\$0	\$0	\$0
NET CHANGE IN FUND BALANCE	(\$281,537)	\$314,359	\$336,893	(\$326,060)
BEGINNING FUND BALANCE	\$87,907	(\$193,630)	\$124,390	\$457,622
ENDING FUND BALANCE	(\$193,630)	\$124,390	\$457,622	\$131,562

The HURF Fund (Fund 21) is funded by Highway Users Revenue Fund distributions of fuel taxes from the State of Arizona. Other funding is provided by Vehicle License Taxes ("Auto Lieu") on the sales of vehicles, also distributed by the State of Arizona. Grants from the State Department of Transportation are also accounted for in this fund. Until 2010, proceeds from the State Lottery were also shared with counties and municipalities for road repairs. These funds were accounted for in Fund 22, LTAf Funds. The State legislature, in a desperate attempt to balance the State budget in 2011, swept all LTAf funds into the State Highway Fund. It is doubtful the Town will ever see these funds again.

**Three Year Revenue and Expenditure Summary –
Debt Service Funds (All Debt Service)**

	FY 2009 <u>Actual</u>	FY 2010 <u>Actual</u>	FY 2011 <u>Actual</u>	FY 2012 <u>Budget</u>
REVENUES				
Restaurant & Bar Taxes for Debt Service	\$179,621	\$183,275	\$181,690	\$179,900
Total Revenues	<u>\$179,621</u>	<u>\$183,275</u>	<u>\$181,690</u>	<u>\$179,900</u>
EXPENDITURES				
1999 Revenue Bond Principle	\$150,000	\$155,000	165,000	170,000
GADA Loan Principle	145,000	155,000	160,000	165,000
Other Long-term Debt Principle	74,850	92,389	0	
Interest	88,523	68,578	52,853	38,805
Total Expenditures	<u>\$458,373</u>	<u>\$470,967</u>	<u>377,853</u>	<u>373,805</u>
OTHER FINANCING SOURCES (USES)				
Operating Transfers In	\$278,752	\$287,692	\$196,163	\$193,905
Total Other Financing Sources (Uses)	<u>\$278,752</u>	<u>\$287,692</u>	<u>\$196,163</u>	<u>\$193,905</u>
NET CHANGE IN FUND BALANCE	\$0	\$0	\$0	\$0
BEGINNING FUND BALANCE	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>
ENDING FUND BALANCE	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>

Debt service for the Bonds is accounted for in Fund 26, Acquisition and Development, and funded by transfers from the General Fund. For purposes of the budget and accounting, the debt service for the GADA loan, which constructed Mountain Meadow Recreation Complex, is located within the Parks Fund budget, to match the debt service to the revenue stream dedicated to that purpose. The 2% Restaurant and Bar tax generates the funding necessary to retire the debt, which expires in July 2013.

As of July 1, 2011, there is still \$535,000 of bond debt and \$340,000 of Park debt outstanding.

Revenues and Expenditures shown above are of a summary nature, and cannot be identified in a specific fund.

**Three Year Revenue and Expenditure Summary –
Capital Improvements**

	<u>FY 2009</u>	<u>FY 2010</u>	<u>FY 2011</u>	<u>FY 2012</u>
	<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Budget</u>
REVENUES				
Transfers from General Fund	\$534,589	\$37,869	\$0	\$437,515
Motor Vehicle/Fuel Taxes	161,394	0	1,144	227,270
Funded by Debt	462,535	0	0	0
Grants	636,610	87,554	34,930	
Development Impact Fees	95,176	0	0	432,115
Total Revenues	\$1,890,310	\$125,423	\$	
EXPENDITURES				
Street Rehabilitation	\$1,092,345	\$316	\$1,144	\$227,270
Buildings & Improvements	0	21,507	0	
Vehicles	0	0	0	
Infrastructure	476,196	27,893	0	
Machinery & Equipment	154,381	76,023	34,930	231,185
Total Expenditures	\$1,890,310	\$125,423		
NET CHANGE IN FUND BALANCE	\$0	\$0	\$0	\$0
BEGINNING FUND BALANCE	\$0	\$0	\$0	\$0
ENDING FUND BALANCE	\$0	\$0	\$0	\$0

The Town does not use a single "Capital Improvement Fund." Capital projects and equipment acquisitions are accounted for in the department in which the funding mechanism is recorded. Thus, Streets projects and equipment are accounted for in the Streets Department (Fund 21), capital projects funded entirely by grants are accounted for in the Grants Fund (Fund 24), Parks capital improvements are accounted for in the Parks Fund (Fund 29), projects funded by impact fees are accounted for in the Impact Fee Fund (Fund 30). All other capital expenditures are recorded in Fund 26, Acquisition and Development.

The information presented above is of a summary nature, and the totals cannot be found in any single fund.

Three Year Revenue and Expenditure Summary – Parks Fund

	FY 2009	FY 2010	FY 2011	FY 2012
	<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Budget</u>
REVENUES				
Taxes	\$315,126	\$318,895	\$318,817	\$361,660
Grants	84,522	0	0	0
Park Use Fees	3,470	2,200	2,810	4,000
Advertising Revenues	0	5,900	1,800	1,000
Interest	1,417	5	12	20
Other Revenues	0	0	0	
Total Revenues	\$404,535	\$327,000	\$323,439	\$366,680
EXPENDITURES				
Wages & Benefits	\$213,322	\$197,862	\$201,425	\$212,890
Operations	19,898	15,893	18,993	30,400
Utilities	60,596	60,386	62,136	67,500
Maintenance	14,751	15,493	21,595	39,000
Equipment	6,107	105	205	3,000
Capital Improvements	174,932	0	0	0
Debt Service (see page 47)	180,204	183,252	181,668	179,900
Total Expenditures	\$669,810	\$472,991	\$486,042	\$532,690
OTHER FINANCING SOURCES (USES)				
General Fund Transfers In	\$440,084	\$145,525	\$163,068	\$166,010
Total Other Financing Sources (Uses)	\$440,084	\$145,525	\$163,068	\$166,010
NET CHANGE IN FUND BALANCE	\$174,809	(\$466)	\$466	\$0
BEGINNING FUND BALANCE	(\$174,809)	\$0	(\$466)	\$0
ENDING FUND BALANCE	\$0	(\$466)	\$0	\$0

**Three Year Revenue and Expenditure Summary –
Development Impact Fee Fund**

	FY 2009	FY 2010	FY 2011	FY 2012
	<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Budget</u>
REVENUES				
Library Impact Fees	\$1,487	\$975	\$610	\$490
Parks Impact Fees	7,610	4,991	3,126	2,500
Police Impact Fees	8,254	2,500	11,785	7,335
Streets Impact Fees	20,071	5,402	24,729	19,960
General Government Impact Fees	22,088	5,870	41,184	29,580
Interest	7,052	4,288	5,505	1,980
Total Impact Fee Revenues	\$66,562	\$24,026	\$86,939	\$61,845
EXPENDITURES				
Library	\$7,352	\$0	\$0	\$5,150
Parks	0	0	0	51,320
Police	0	0	0	61,485
Streets	53,420	0	0	164,550
General Government	34,404	0	0	149,610
Total Expenditures	\$95,176	\$0	\$0	\$432,115
NET CHANGE IN FUND BALANCE	(\$28,614)	\$24,026	\$86,939	(370,270)
BEGINNING FUND BALANCE	\$313,014	\$284,400	\$308,426	\$395,365
ENDING FUND BALANCE	\$284,400	\$308,426	\$395,365	\$25,095

Recent changes in the Development Impact Fee laws passed by the State legislature in 2011 make it very difficult for communities such as ours to collect and expend impact fees. Thus, the Town Council recommended that this year's budget include provisions to expend as much of our collected impact fees as possible before the new law goes into effect in January 2013. This accounts for the significant decrease in fund balance at the end of this fiscal year.

Projection of Year-End Fund Balances

Fiscal Year 2012

	Fund Balance 6/30/11	Estimated Fund Balance 6/30/12	Change in Fund Balance	% Change
General Fund	\$285,288	\$242,538	(\$42,750)	(15.0%)
Street (HURF) Funds	457,622	131,562	(326,060)	(71.3%)
Debt Service Fund	0	0	0	0%
Other Special Funds	23,628	23,628	0	0%
Impact Fee Funds	395,365	25,095	(370,270)	(93.6%)
Fixed Assets	9,071,132	9,503,247	432,115	4.8%
Total All Funds	\$10,233,035	\$9,926,070	(\$306,965)	(3%)

Explanation of Changes in Fund Balance over 10%

Special Revenue Funds include: Highway Users (HURF) Fund, the State Lottery (LTAF) Fund, Community Development Block Grant (CDBG) Funds, various law enforcement grant funds, and the Pinetop-Lakeside Parks Fund.

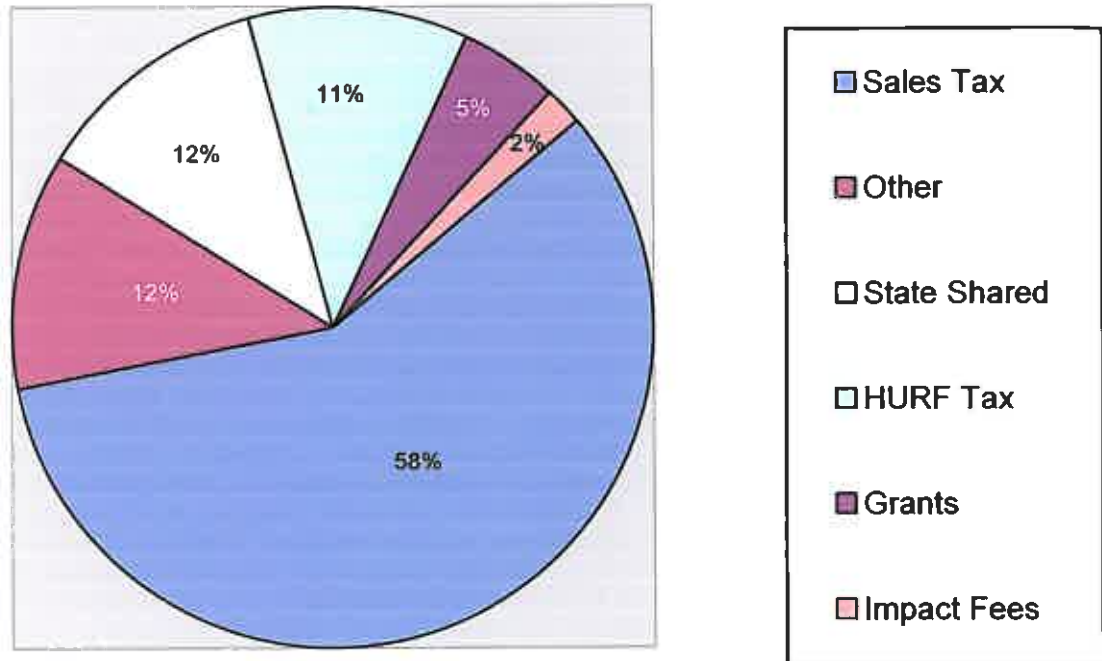
The estimated ending fund balance in the General Fund is much lower than what the Town would desire. Over the next five years the Town will concentrate in increasing the General Fund balance. Steps are being taken to strengthen this balance, such as performance measures, cutting down on all but critical expenditures which are required to meet the Town's strategic plan, etc. All other fund balances are estimated to be within reason.

The Streets Department has been accumulating fund balance for the past three years in an attempt to have enough money to fund a major streets project. This project, anticipated for FY 2012, is the reason the Streets fund balance will diminish by 71.3%.

Due to recent changes in development impact fee legislation, the Town is uncertain of its ability to collect and utilize impact fees in the future. Therefore, Council made the decision to budget ALL of current impact fee fund balance as well as anticipated FY 2012 collections to be spent on capital projects in 2012. Should this actually occur, fund balance at the end of FY 2012 will be significantly less than current levels, decreasing by 93.6%.

General Government Revenue Projections

To project revenues, the Finance Director met with each Department head to discuss revenues relating to their department. For major revenues, data was prepared showing the past history of these revenues, and based on these trends and assumptions regarding the upcoming fiscal year, projections were determined. Factors such as the ongoing recession and decline in construction were also taken into account. The following chart illustrates each of the major revenues as a percentage of Town-wide revenues, excluding interdepartmental transfers.



These revenue sources are used by the various funds as follows:

General Fund

Sales Tax, State-Shared Taxes, Franchise Tax, Permits, Fees for Services, Fines, Other Revenues

Tourism & Promotion

Hotel Tax, Grants

Parks Fund

Restaurant Tax, Grants, Park Use Fees, Other Revenues

Streets Fund

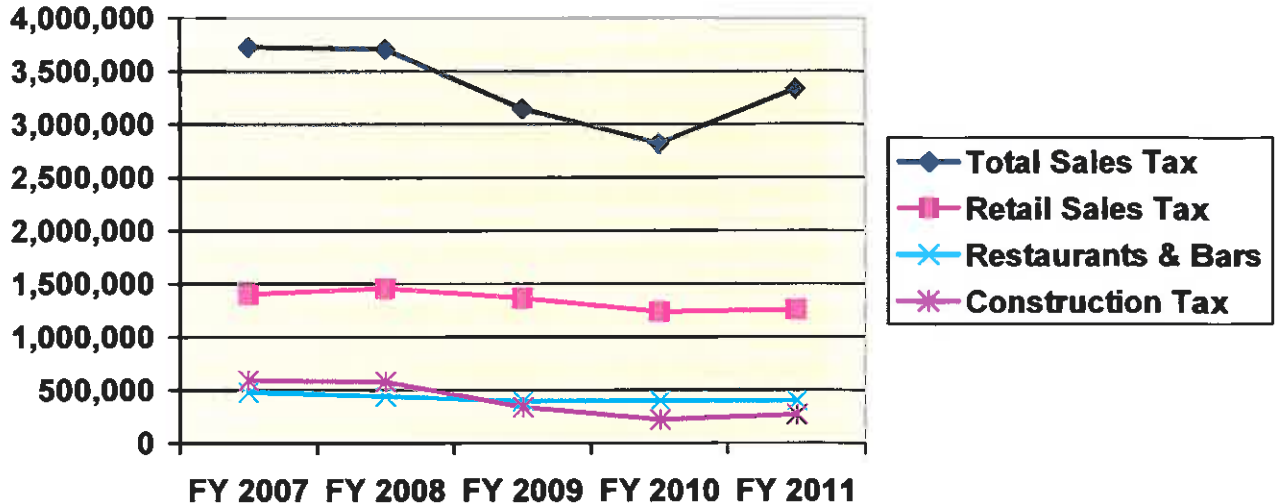
HURF Tax, Vehicle License Tax, Grants

Impact Fee Fund

Development Impact Fees, Interest

Tax Trends Analysis

Sales tax collections, which make up most of the Town's operating revenue, have declined sharply in the last couple of years, as the nation has experienced a deep, long-lasting recession. It is improbable that we will soon see the kind of sales tax collections we used to experience, because the only element of the economy that has grown with double-digit strength over the last three years is Internet sales, which is not taxable. The easy availability of goods over the Internet is a blessing on one hand – many items are available that cannot be procured locally – but a curse on the other, as it cuts dramatically into the Town's operating revenues.



Long-Range Financial Plans

The Town's long range financial plans include efforts to build our cash reserves as suggested by the Town's financial strategy to equal 3 months worth of operating expenditures, continuing to build economic strength and vitality of our retail and commercial businesses, and continuing to meet debt service obligations and of course balance our budget at the end of each fiscal year. We hope to be able to rebuild cash reserves by intentionally forecasting expected revenues lower than expected for the next 3-5 years (if revenues can be underestimated in today's economy!), thus keeping budgeted expenditures low.

The Town Council made economic growth and stability the primary issues in the 2011-2013 Strategic Management Plan (pp 13-18), and our long-range efforts are focused on economic growth. Being dependent as we are on sales taxes for our survival, and recognizing that our local economy is driven by tourism, the Town expends a lot of time, effort and money on advertising and promotion. The Town is working with local hospitality industry entrepreneurs to find ways to bring people to our area by promoting festivals, sport opportunities, recreational amenities, and our beautiful climate.

The Town has also been aggressively pursuing greatly enhanced broadband infrastructure to attract manufacturing or light industry to the area. These efforts are beginning to pay off, and will continue as the Town tries to create a broad base of economic activity.



PINETOP / LAKESIDE



Celebrate the Seasons

FISCAL YEAR 2012
BEGINNING JULY 1, 2011

**CAPITAL IMPROVEMENT,
INFRASTRUCTURE IMPROVEMENT,
AND DEBT SCHEDULES**

CONTENTS

Capital Expenditures	71
Impacts of Capital Spending on Budget	72
Debt:	
Net General Bonded Debt per Capita	80
Net General Long-term Debt per Capita	80
Long-term Debt Detail	81

CAPITAL AND INFRASTRUCTURE IMPROVEMENT PLANS

Capital and infrastructure improvements were a major problem in this year's budget. Cuts in State-shared revenues, dramatic reductions in sales tax revenues, and increasing costs of basic costs of goods meant that several worthy and important capital and infrastructure projects had to go unfunded again this year. In October 2008 the Town stopped all capital purchases until economic conditions improve. This policy continued through the current budget year, which has left the Town with aging equipment and a crumbling infrastructure. This year's budget contains only those capital projects/ expenditures that are absolutely necessary to keep the Town viable, or which are funded by grants.

As part of the budget process, Department Directors were asked to rank all pending capital and infrastructure projects on a 5-point scale; 1 being "Urgent" and 5, "For Future Consideration." Not surprisingly, most projects were ranked "Urgent." The Town Manager, Finance Director and each Department Director then determined which projects could actually be funded with projected capital funds. Those projects were allowed to keep their Urgent ranking. All other urgent projects were then assigned another exclusive priority so the Council could see funded and unfunded urgent capital needs in the budget hearings and make changes as they deemed appropriate. Projects and needs that remained unfunded were rolled into next year's Priority 1 projects.

In the budget preparation process, those infrastructure projects that relate to Streets were budgeted in the HURF fund (#21) as Street Rehabilitation. Street related capital equipment was budgeted in the HURF fund in the Capital Equipment line item. Infrastructure projects relating to Parks were budgeted in the Parks Fund (#29) in the Capital Expenditure line item, and park related equipment funded with grant funds were identified as Grant Expenditures in the Parks Fund. Any grant-funded projects not included in these funds are tracked in the Grant funds (#23 and #24). All other capital equipment expenditures for the fiscal year are tracked in Fund #26, Acquisition and Development.

Capital and Infrastructure Improvements for Fiscal Year 2012 total \$1,502,470 but 68% of that (\$1,015,825) is contingent on grant funding and another 17% (\$254,375) is funded by development impact fees. The remaining \$232,270 comprises 15% of the total budget and consists solely of HURF fund balance (\$227,270) and restaurant tax revenues (\$5,000). Town staff will continually monitor actual Town revenues, and if necessary, will recommend to the Town Council that some projects or equipment funded in this budget be postponed to future fiscal years. All capital expenditures for FY 2012 are optional, and may be cut from the budget at any time.

The following pages include brief descriptions of the Capital and Infrastructure Improvement Plan items approved for the current budget year, and their financial impact on the budget. Projects are assigned a prefix by Department and/or Funding Source as follows, followed by the year the project was proposed and its sequential listing:

CD = Community Development
GR = Grant Funded in part or total
INF = Infrastructure Project
LL = Larson Memorial Library
PLR = Mountain Meadow Recreation Complex
PD = Police Department
PW = Public Works
WLP = Woodland Lake Park

Project #, Priority, & Cost	Project Title & Location	Project Description	Project Justification	Source of Funding	Impact on Budget
CD 2012-01 Urgent \$54,100	Update of 2006 Development Impact Fee study by TischlerBise Consulting.	Update the Town's development impact fee structure. One of the few things left that is allowed by the law.	Due to recent changes in Arizona's Development Impact Fee laws, an updated study of our fee structure is required.	General Government Impact fees.	None - These funds have already been collected.
GR 2008-01 Urgent \$45,000	Billy Creek Preservation – ongoing	Repair and trail improvement along Billy Creek.	Part of the Strategic Management Plan – an efficient multi-modal transportation system.	AZ Water Protection Grant	None – project only funded if grant is awarded.
GR 2011-01b Urgent \$44,575	Billy Creek Bridge NEPA study & design – Town's portion	Complete preliminary bridge design and NEPA study.	Part of the Strategic Management Plan – an efficient multi-modal transportation system.	Street Impact fees.	None - These funds have already been collected.
GR 2011-03 Important \$200,000	Jackson Lane	Construction of curbs, gutters and sidewalks on the south side of Jackson lane between Niels Hansen lane and Hwy 260/	Project prioritized by Town Council Contributes to Strategic Management Plan – Quality recreational, cultural, natural and historic amenities.	ADOH Community Development Block Grant. FY 2011 Engineering \$20,000; FY 2012 Construction \$180,000	None – project only funded if grant is awarded.
GR 2011-08 Important \$100,000	ADOC Energy Efficiency Projects	Funding for eligible projects such as retrofitting ball field lights, replacing HVAC unit at library, and recycling.	Consistent with Strategic Management Plan - Efficient multi-modal transportation system and Quality recreational, cultural, natural and historic resources.	AZ Department of Commerce Energy Efficiency and Conservation Block Grant	None – project only funded if grant is awarded.

Town of Pinetop-Lakeside FY2012 Budget and Financial Plan

Project #, Priority, & Cost	Project Title & Location	Project Description	Project Justification	Source of Funding	Impact on Budget
GR 2012-01 Urgent \$50,000	Library Program or Equipment	Assistance with Library projects such as Lifespan Learning, Virtual Access and General Assistance.	Significant funding to offset potential project costs. Consistent with Strategic Mgt Plan – Quality Community services	AZ State Library, Archives and Public Records grant	None – project only funded if grant is awarded
GR 2012-05 Very Important \$101,200	Woodland Lake Park NEPA analysis	NEPA analysis clears the way for an approved appraisal of the Woodland Lake Park Tract.	Some citizens are demanding that the Town proceed immediately with the purchase of the 583-acre park, but the Town does not have a firm price from the federal government.	Secure Rural Schools Grant	None – the study will only proceed if the grant is awarded.
GR 2012-06 Important \$40,000	Construction of Library Internet Patio	Improve Internet access for library patrons	Increased seating for patrons with portable computers needing Internet connectivity.	AZ Library SGIA Grant \$20,000, Impact fees \$20,000	None – the project will only go forward if the grant is awarded. Impact fees already collected.
GR 2013-02 Very Important \$400,000	Pedestrian multi-use path on Moonridge Drive	Safe path for school children away from traffic.	Children currently walk immediately adjacent to vehicle traffic.	ADOT Safe Routes to Schools Grant	None – the project will only occur if the grant is awarded.
INF 2010-06 Urgent \$201,400	Bridge - Porter Mountain Rd	Current bridge needs widening and strengthening.		Congress appropriation and impact fees	None – project will only occur after Congress appropriates the funds.

Town of Pinetop-Lakeside FY2012 Budget and Financial Plan

Project #, Priority, & Cost	Project Title & Location	Project Description	Project Justification	Source of Funding	Impact on Budget
INF 2010-06 Urgent \$201,400	Porter Mountain Road Bridge	Build new bridge across Porter Mtn Road.	Current bridge is too narrow and quite old.	Appropriation by Congress, \$190,000. Street impact funds, \$11,400	None – project will only go forward if funds are received. Impact funds already collected.
INF 2012-03 Very important \$122,580	Pine Ridge Drive	Rehabilitation of Pine Ridge Drive	Road is currently failing.	Accumulated HURF funds	Money currently exists in Streets fund balance
INF 2012-04 Urgent \$104,690	Bluegrass Ranch Road	Rehabilitation of Bluegrass Ranch Road	Road is failing	Accumulated HURF funds	Money currently exists in Streets fund balance
PLR 2010-05 Urgent \$9,000	Entrance gates to Mountain Meadow Recreation Area.	Install gates at front entrance to the park.	Securing the park during ordinance-regulated closure hours. Also restrict unwanted horses and cattle from entering the park during evening hours.	Development Impact fees	\$9,000 in collected impact fees.
PLR 2011-01 Urgent \$25,000	Asphalt Seal Coating & Repairs	Repairs and maintenance of current paths and parking lots.	Preventative maintenance of parking lots and trails.	Development Impact fees	\$25,000 in collected impact fees.
PD 2012-01 Urgent \$46,800	Vehicle Lease	Lease of three (3) fully equipped police patrol cars.	Current fleet of patrol cars is aging and repairs are getting costly.	Development impact fees allows for police equipment	\$46,800 in collected impact fees
PD 2012-02 Very Important \$61,125	Mobile Data Centers	Equip remaining six vehicles with Mobile Data computers and related equipment	Not all front-line vehicles currently have mobile data computers.	Funded by AZDOHS grant	No impact on budget – only done if grant is awarded.

Town of Pinetop-Lakeside FY2012 Budget and Financial Plan

Project #, Priority, & Cost	Project Title & Location	Project Description	Project Justification	Source of Funding	Impact on Budget
PD 2012-03 Very Important \$36,000	E-Ticketing	Provide software and hardware for e-ticketing citations	Errors and omissions on tickets cause problems in court. Software would interface with both court and police records.	Funded entirely by GOHS grant	No impact on budget – only done if grant is awarded.
PD 2012-04 Urgent \$5,000	Dispatch Heating and Cooling	HVAC of Police dispatch facility	Current heating and cooling are inadequate	Prop 202 grant funds, already received.	None – grant funds are already collected.
PW 2009-05 Urgent \$7,500	Sign Making System	Buy a sign making system	Most current signs are non-compliant with MUTCD standards for reflectivity	Funded entirely by FHWA grant	No impact on budget – only purchased if grant is awarded.
ST 2008-04 Urgent \$8,500	Snow Blade	Snow plow blades for trucks	Greatly improved service in snow plowing when required.	Street Impact Fees	None – impact fees are already collected.
ST 2011-05 Urgent \$35,000	Pickup Truck	New pickup truck for Streets department	Current truck is very old, and maintenance costs are high.	Street Impact Fees	None – impact fees are already collected.
WLP 2008-05 Very Important \$5,000	Dugout canopies, Woodland Lake Park Ball Fields.	Construct two canopy structures for existing dugouts at Woodland Lake Park.	Dugouts already built. Protect participants from sun and sudden storms	Restaurant & Bar tax	Use of Restaurant and Bar taxes for this project reduces the amount available for other uses.

In addition to the projects listed above, the Town Council recommended and approved the utilization of all existing development impact fee funds for as yet unnamed capital improvements and purchases.

Town of Pinetop-Lakeside, AZ

Capital Improvement Plan

'11/'12 thru '15/'16

PROJECTS & FUNDING SOURCES BY DEPARTMENT

Department	Project#	Priority	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Total
Community Development								
Community Signs - Future Grant Potential	CD 2009-02	3			110,000			110,000
<i>Sales Tax/Matching Funds</i>					110,000			110,000
GIS Server	CD 2010-01	3		7,000				7,000
<i>Sales Tax/Matching Funds</i>				7,000				7,000
TischlerBise Impact Fee Study	CD 2012-01	1	54,100					54,100
<i>Impact Fees - Gen Gov't</i>			54,100					54,100
Department Vehicle	CD 2014-01	3				25,000		25,000
<i>Sales Tax/Matching Funds</i>						25,000		25,000
Community Development Total			54,100	7,000	110,000	25,000		196,100
Grants								
Billy Creek Preservation (246735)	GR 2008-01	1	45,000					45,000
<i>AZ Water Protection Grant</i>			45,000					45,000
Billy Creek Bridge - Design - Town's Portion	GR 2011-01b	1	44,575	60,445				105,020
<i>Impact Fees - Streets</i>			44,575	60,445				105,020
Jackson Lane	GR 2011-03	2	200,000					200,000
<i>CDBG Grant</i>			200,000					200,000
ADOC Energy Efficiency Grant Projects	GR 2011-08	2	100,000					100,000
<i>ADOC Energy Efficiency Grant</i>			100,000					100,000
Library Program or Equipment	GR 2012-01	1	50,000					50,000
<i>Library LTSA Grant</i>			50,000					50,000
Porter Mtn Multi-Use Pathway	GR 2012-02	1		50,000	108,550	634,200		792,750
<i>ADOT Transportation Enhancement Grant</i>				45,145	84,905	619,950		750,000
<i>Impact Fees - Streets</i>				4,855	23,645	14,250		42,750
NEPA Analysis WLP Tract	GR 2012-05	2	101,200					101,200
<i>Secure Rural Schools Grant</i>			101,200					101,200
Library Internet Patio - LL 2010-01	GR 2012-06	3	40,000		75,000			115,000
<i>AZ Library SGIA Grant</i>			20,000					20,000
<i>Donors</i>					20,000			20,000
<i>Impact Fees - Library</i>			20,000		5,000			25,000
<i>Library LTSA Grant</i>					50,000			50,000
Pedestrian Multi-Use path Moonridge	GR 2013-02	2	200,000	200,000				400,000
<i>ADOT Safe Routes to Schools Grant</i>			200,000	200,000				400,000
Multi-Use Urban Trails - 1.02 miles Woodland Lake	GR 2013-03	3		37,175				37,175
<i>Impact Fees - Parks</i>				5,000				5,000
<i>Secure Rural Schools Grant</i>				32,175				32,175
Library Expansion	GR 2013-04	3		302,000	302,000			604,000
<i>Grants</i>				50,000	50,000			100,000
<i>Sales Tax/Matching Funds</i>				252,000	252,000			504,000

Department	Project#	Priority	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Total
Grants Total			780,775	649,620	485,550	634,200		2,550,145
Infrastructure Improvement								
Pocket Park Development by Library <i>Restaurant/Bar Tax</i>	INF 2008-02	3		25,000 25,000				25,000 25,000
Porter Min Road Bridge <i>Congressional Appropriation</i> <i>Impact Fees - Streets</i>	INF 2010-06	1	201,400 190,000 11,400					201,400 190,000 11,400
Summer Haven Lane <i>Street Fund - HURF</i>	INF 2012-01	3		133,000 133,000				133,000 133,000
Pine Ridge Drive <i>Street Fund - HURF</i>	INF 2012-03	2	122,580 122,580					122,580 122,580
Bluegrass Ranch Road <i>Street Fund - HURF</i>	INF 2012-04	1	104,690 104,690					104,690 104,690
Show Low Lake Road <i>Street Fund - HURF</i>	INF 2013-01	3			186,000 186,000			186,000 186,000
Eagle Loop <i>Street Fund - HURF</i>	INF 2013-02	3				156,000 156,000		156,000 156,000
Cooley <i>Street Fund - HURF</i>	INF 2013-03	3		76,000 76,000				76,000 76,000
Pine Spruce <i>Street Fund - HURF</i>	INF 2014-02	3			60,500 60,500			60,500 60,500
Sequoia/Antler/Piñon <i>Street Fund - HURF</i>	INF 2014-03	3				159,000 159,000		159,000 159,000
Pine Fir <i>Street Fund - HURF</i>	INF 2014-04	3			116,500 116,500			116,500 116,500
Infrastructure Improvement Total			428,670	234,000	363,000	315,000		1,340,670
Mountain Meadow Rec Complex								
Dog Park Development <i>Grants</i> <i>Impact Fees - Parks</i> <i>Restaurant/Bar Tax</i>	PLR 2007-01	3		35,000 10,000 15,000 10,000	20,000			55,000 10,000 15,000 30,000
Skateboard Park <i>Grants</i> <i>Impact Fees - Parks</i> <i>Restaurant/Bar Tax</i>	PLR 2008-04	3				250,000 10,000 10,000 230,000		250,000 10,000 10,000 230,000
Athletic Field Lighting <i>Donors</i> <i>Restaurant/Bar Tax</i>	PLR 2008-07	3		200,000 100,000 100,000				200,000 100,000 100,000
Spare Well & Irrigation Pumps <i>Restaurant/Bar Tax</i>	PLR 2009-01	3					25,000 25,000	25,000 25,000
Turf Maintenance Equipment <i>Restaurant/Bar Tax</i>	PLR 2009-03	3			15,000 15,000		10,000 10,000	25,000 25,000
Community Building Design - Mountain Meadow <i>Restaurant/Bar Tax</i>	PLR 2009-04	3				40,000 40,000		40,000 40,000
High School Size Ball Field Development <i>Restaurant/Bar Tax</i>	PLR 2009-05	5					69,000 69,000	69,000 69,000
Ramadas <i>Restaurant/Bar Tax</i>	PLR 2010-03	3			25,000 25,000			25,000 25,000
Fitness Stations <i>General Fund</i>	PLR 2010-04	3		3,000 3,000	3,000 3,000	3,000 3,000		9,000 9,000

Department	Project#	Priority	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Total
Entrance Gates - Mountain Meadow <i>Impact Fees - Parks</i>	PLR 2010-05	1	9,000 9,000					9,000 9,000
Asphalt Seal Coating & Asphalt Repairs <i>Impact Fees - Parks</i>	PLR 2011-01	1	25,000 25,000				25,000 25,000	50,000 50,000
Scoreboards <i>Grants</i>	PLR 2011-02	3			12,000 4,000			12,000 4,000
<i>Impact Fees - Parks</i>					4,000			4,000
<i>Restaurant/Bar Tax</i>					4,000			4,000
Bleachers - Both Parks <i>Restaurant/Bar Tax</i>	PLR 2011-03	3				7,500 7,500	7,500 7,500	15,000 15,000
Mt Meadow Road, Trails, & Parking Lot Rehab <i>Restaurant/Bar Tax</i>	PLR 2012-02	3		45,000 45,000				45,000 45,000
Mountain Meadow Rec Complex Total			34,000	283,000	75,000	300,500	136,500	829,000

Police

Radio Repeater <i>Impact Fees - Police</i>	PD 2006-04	3				10,000 10,000		10,000 10,000
Panasonic ToughBook Laptop Computers (3) <i>Sales Tax/Matching Funds</i>	PD 2009-03	3		15,665 15,665	15,665 15,665	15,665 15,665		46,995 46,995
Gemini PD+ Radios w/ GPS (3) <i>Sales Tax/Matching Funds</i>	PD 2009-05	3				9,000 9,000		9,000 9,000
Backup Electrical Generator <i>Sales Tax/Matching Funds</i>	PD 2010-01	3		38,000 38,000				38,000 38,000
Communications Center Remodel <i>Sales Tax/Matching Funds</i>	PD 2010-02	3		30,000 30,000	30,000 30,000			60,000 60,000
Vehicle Lease <i>Impact Fees - Police</i>	PD 2012-01	1	46,800 46,800	46,800 46,800	93,600 93,600	46,800 46,800	93,600 93,600	327,600 327,600
Mobile Data Centers <i>AZDOHS Grant</i>	PD 2012-02	2	61,125 61,125					61,125 61,125
E-Ticketing <i>GOHS Grant</i>	PD 2012-03	2	36,000 36,000					36,000 36,000
Dispatch Heating and Cooling <i>Prop 202 Grant</i>	PD 2012-04	1	5,000 5,000					5,000 5,000
Police Total			148,925	130,465	139,265	81,465	93,600	593,720

Public Works

Dump Truck w/ Cinder Spreader <i>Sales Tax/Matching Funds</i>	PW 2009-03	3		100,000 100,000				100,000 100,000
Sign Making System <i>FHWA GRANTS</i>	PW 2009-05	1	7,500 7,500					7,500 7,500
Public Works Total			7,500	100,000				107,500

Streets (HURF)

Snow Plows (V plows) <i>Impact Fees - Streets</i>	ST 2008-04	1	8,500 8,500	8,500 8,500				17,000 17,000
Back Hoe <i>Sales Tax/Matching Funds</i>	ST 2009-10	3		150,000 150,000				150,000 150,000
Pickup Truck <i>Impact Fees - Streets</i>	ST 2011-05	1	35,000 35,000					35,000 35,000
Tractor	ST 2012-05	3		75,000				75,000

Department	Project#	Priority	'11/'12	'12/'13	'13/'14	'14/'15	'15/'16	Total
<i>Street Fund - HURF</i>				75,000				75,000
Pickup Truck	ST 2014-01	2			35,000			35,000
<i>Sales Tax/Matching Funds</i>					35,000			35,000
Streets (HURF) Total			43,500	233,500	35,000			312,000
Woodland Lake Park								
Ballfield Fence Replacement	WLP 2008-01	2		14,000				14,000
<i>Restaurant/Bar Tax</i>				14,000				14,000
Park Road Reconstruction & Sealcoat	WLP 2008-02	1		42,000				42,000
<i>Restaurant/Bar Tax</i>				42,000				42,000
Trail Seal Coat and Repair	WLP 2008-03	1		28,000			30,000	58,000
<i>Restaurant/Bar Tax</i>				28,000			30,000	58,000
Mower	WLP 2008-04	2		22,000				22,000
<i>Restaurant/Bar Tax</i>				22,000				22,000
Dugout Canopies	WLP 2008-05	2	5,000					5,000
<i>Restaurant/Bar Tax</i>			5,000					5,000
Parking Lot Paving	WLP 2009-02	3				62,000		62,000
<i>Restaurant/Bar Tax</i>						62,000		62,000
Security Lighting	WLP 2009-03	2			40,000	40,000	40,000	120,000
<i>Restaurant/Bar Tax</i>					40,000	40,000	40,000	120,000
Tennis Courts	WLP 2009-04	2			40,000			40,000
<i>Impact Fees - Parks</i>					10,000			10,000
<i>Restaurant/Bar Tax</i>					30,000			30,000
Tractor	WLP 2009-05	2			26,000			26,000
<i>Restaurant/Bar Tax</i>					26,000			26,000
Playground Equipment	WLP 2010-01	3				9,000		9,000
<i>Grants</i>						4,500		4,500
<i>Impact Fees - Parks</i>						4,500		4,500
Pickup Truck	WLP 2010-03	3				30,000		30,000
<i>Restaurant/Bar Tax</i>						30,000		30,000
Woodland Lake Park Total			5,000	106,000	106,000	141,000	70,000	428,000
GRAND TOTAL			1,502,470	1,743,585	1,313,815	1,497,165	300,100	6,357,135

General Bonded Debt per Capita

Fiscal Year	Population*	Net Bonded Debt	Net Bonded Debt per Capita
2012	4,282	\$875,000	\$204.34
2011	4,282	\$1,200,000	\$280.24
2010	4,282	\$1,510,000	\$352.64
2009	4,770	\$1,805,000	\$378.41
2008	4,770	\$2,090,000	\$438.16
2007	4,540	\$2,500,000	\$550.66
2006	4,540	\$2,630,000	\$579.30
2005	4,165	\$3,000,000	\$720.29
2004	4,055	\$1,795,000	\$442.66
2003	3,875	\$1,910,000	\$492.90

** Population figures in non-census years are estimated by the Arizona Department of Economic Security. The 2010 US Census set the Town's population below ADES projections. Prior years have been restated with current Census numbers.*

General Long-Term Debt per Capita

Fiscal Year	Population*	Total Long-Term Debt	Long-Term Debt per Capita
2012	4,282	\$875,000	\$204.34
2011	4,282	\$1,200,000	\$280.24
2010	4,282	\$1,604,536	\$374.72
2009	4,770	\$2,050,524	\$429.88
2008	4,770	\$2,316,173	\$485.57
2007	4,540	\$2,962,267	\$652.48
2006	4,540	\$3,259,588	\$717.97
2005	4,165	\$3,735,916	\$896.98
2004	4,055	\$2,665,150	\$657.25
2003	3,875	\$2,863,280	\$738.91

** Population figures in non-census years are estimated by the Arizona Department of Economic Security. The 2010 US Census set the Town's population below ADES projections. Prior years have been restated with current Census numbers.*

Town of Pinetop-Lakeside Long Term Debt

	<u>FY 2011/12</u>	<u>Long Term</u>	<u>Total</u>
MPC Bonds (2014) [Fund 26]			
<i>Principal</i>	170,000	365,000	535,000
<i>Interest</i>	23,905	24,750	48,655
<i>Total</i>	<u>193,905</u>	<u>389,750</u>	<u>583,655</u>
Greater Arizona Development Authority (2014) [Fund 29]			
<i>Principal</i>	165,000	175,000	340,000
<i>Interest</i>	14,888	7,875	22,763
<i>Total</i>	<u>179,888</u>	<u>182,875</u>	<u>362,763</u>
Totals			
<i>Principal</i>	335,000	540,000	875,000
<i>Interest</i>	38,793	32,625	71,418
<i>Total</i>	<u>373,793</u>	<u>572,625</u>	<u>946,418</u>

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